# The gender promotion gap in Italy Empirical studies based on promotions

CGHE Seminar #93

Giulio Marini, PhD, CGHE IoE UCL, UK

g.marini@ucl.ac.uk

www.researchcghe.org

Viviana Meschitti, PhD, University of Huddersfield v.meschitti@hud.ac.uk

pure.hud.ac.uk/en/persons/viviana-meschitti

# What the presentation is about

- Context of promotions in academia (externally driven labour market)
- Examples of "gender problems" in public debate
- Findings from "the trench warfare" (published in Scientometrics)
- Possible further steps of analysis (homophily)

## Context

- Italy is an externally driven academic labour market (Musselin 2005)
- Promotions link to salary increase, which means that promotions determine (gender) pay gaps
- Academics are civil servants, which implies that MIUR (Dept) is the employer and it stores and provide individual details at national level
- After Gelmini Reform (Dec-2010), promotions are totally played at institutional level without necessity to comply specific national regulations – provided a national merit base fit-for-role (ASN) is previously achieved (Marini 2014, Marini 2017, Marzolla 2016)

## Some literature about Gender and Academic Career

Universities are "gendered organisations" (J. Acker, 1990), built around a prestige economy which is shaped on the male norm (Aiston & Jung, 2015; Coate & Howson, 2014)

Unconscious gender bias and work allocation negatively affect women (Barrett & Barrett, 2011; Easterly & Ricard, 2011; Guarino & Borden, 2017; Moss-Racusin, Dovidio, Brescoll, Graham, & Handelsman, 2012; Roos & Gatta, 2009; Valian, 2005)

As a result:

- Women are underrepresented in senior management and high rank leadership positions (EU, 2016; Morley, 2013, 2014)
- They have lower chance to become professors (Danell and Hjerm, 2013; Perna, 2001, 2005), even when checking by productivity (Weisshaar 2017)
- In the case of Italy, most of the evidence focuses on ASN and presents mixed findings (Abramo et al., 2015; Bagues et al., 2017; De Paola & Scoppa, 2015; Marini 2017)

# The realm of awkward and sensitive topic

- Since promotions/recruitment are merit based and are public transparent competitions (Bourdieu 1987), candidates who lose may formally complain and sue the Committee (Marini 2018)
- Actual competitions happen before day of interview
  - Strife is among (groups of) seniors who usually try to promote their own protégés
  - There can be consensus and no, or limited, conflict in enacting this practice
- Day of interview is usually the moment when formal stuff is pursued accurately in order to avoid complaints
- Candidates' identities, feedback and credentials are formally public and expected to be so. Pure meritocracy is very stressful, and impossible to be totally met.
- There is a long tradition of "rigging competitions", also whenever regulations change.
  - The new system of ASN supposedly should bypass it.

# A fictitious example

Napoleonic system	Anglo-Saxon system
Candidates cannot hide themselves (L.M. will know soon that you want to "betray" him/her )	Candidates are not known until positive outcome of interview (L.M. won't know your real plans)
Public list of candidates	No disclosure of candidates' identities
Public results based on merit	Decision based on discretion, reinforced by specific managers' desiderata
Formal complain allowed, but is time consuming and potentially eroding relationships	Written feedback as possible explanation of decision of outcome of interview
Newspaper are happy to report scandals (harshly)*	Newspapers are happy to report issue & cases**
Few mobility expected	Mobility driven by flexibility & performance
Seniority in a place counts	Seniority may count negatively (Sennett 1998)
Poorly funded system	Properly funded system

# Real examples

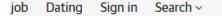
SCIENZA E PREGIUDIZIO

### Lo scienziato Strumia: «La fisica? Non è donna».

«Sospeso con effetto immediato». Il fisico pisano Alessandro Strumia aveva mostrato delle slide in cui sosteneva che le donne fanno le vittime ma i veri discriminati sono gli uomini. L'ira della direttrice Fabiola Gianotti: «Dichiarazioni inaccettabili»

di Stefano Montefiori, corrispondente da Parigi





Sport

Culture Lifestyle More ~



Asia Australia Middle East Africa Inequality Cities Global development

# 1,600 scientists rebuke Cern physicist over gender bias

Alessandro Strumia hits back at petition sparked by claim physics was built by men



▲ Prof Alessandro Strumia gave what some have described as a highly offensive presentation about women's role in physics. Photograph: Cern

More than 1,600 scientists have backed a campaign condemning the Italian researcher who claimed physics was "invented and built by men".

#### 26-28 September 2018 CERN Europe/Zurich timezone There is a live webcast for this event.

Q

Timetable	

Overview

**Contribution List** 

Registration Form

List of participants

Computing access

Health insurance, visa

Accommodation

Directions to and inside CERN

Child care



thworkshops.secretariat...

### Bibliometrics data about gender issues in fundamental theory

🧱 28 Sep 2018, 14:00

🕔 30m

♀ 4-3-006 - TH Conference Room (CERN)

#### Speaker

Alessandro Strumia (Universita & INFN Pi... )

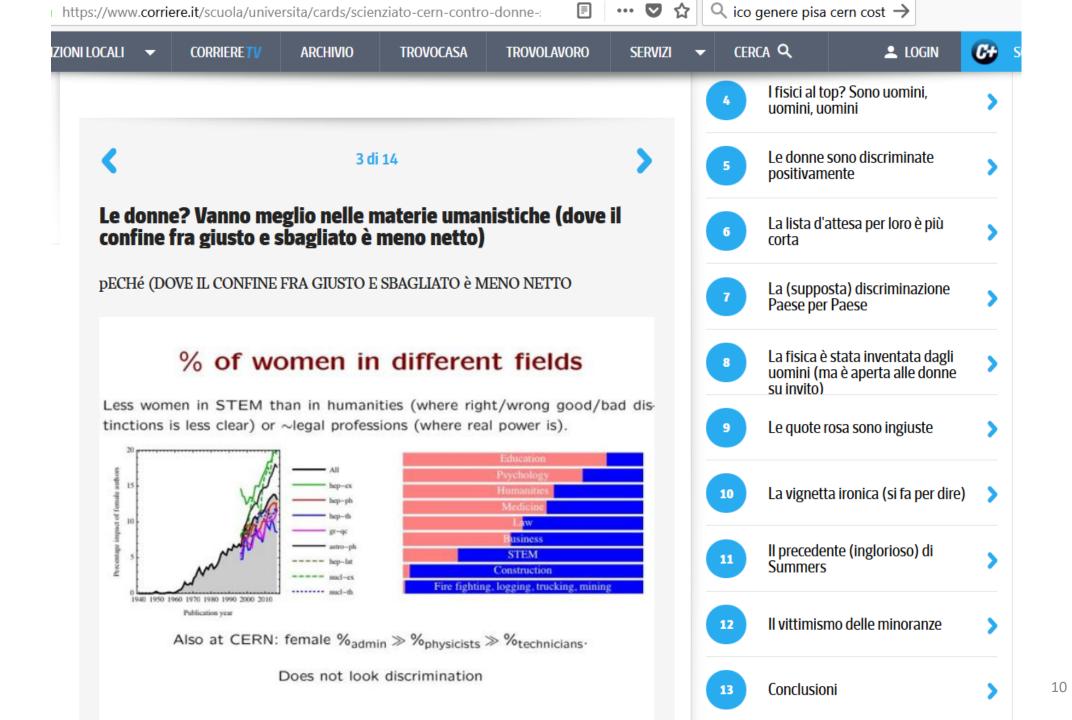
#### Description

#### COMMENT FROM THE WORKSHOP ORGANIZERS

Alessandro Strumia applied to give a presentation on "Bibiliometrics data about gender issues in fundamental theory". The committee was skeptical of his motivations but decided to allow him to give a scientific presentation on data analysis. The committee is deeply disappointed that the presentation, which had not been shared prior to its delivery, included attacks on individuals and was contrary to CERN's values, as set out in the CERN Code of Conduct. CERN's official statement on the matter can be found here: https://press.cern/press-releases/2018/09/updated-statement-cern-stands-diversity

### Presentation Materials

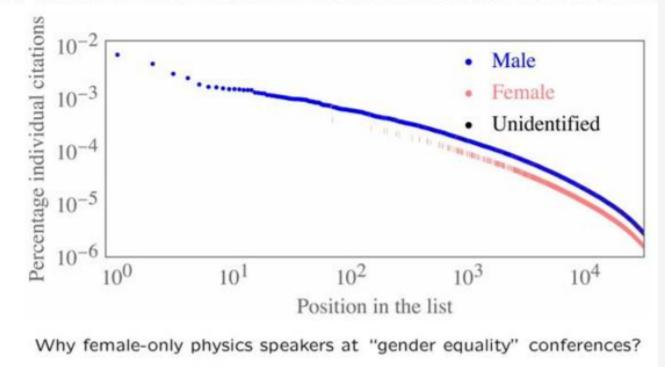
Second CERN statement



### I fisici al top? Sono uomini, uomini, uomini

### Sexism in conferences?

Silvia Penati et al. complain when key speakers at conference are men. Key speakers are top-authors invited to attract participants. Top authors are man, man, ... man and produced 10%, as the bottom 500



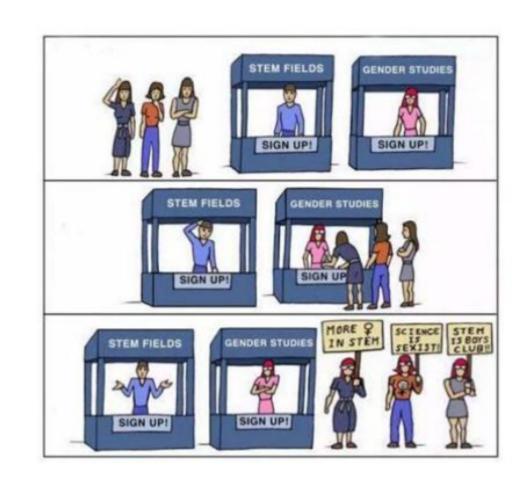
La fisica è stata inventata dagli uomini (ma è aperta alle donne su invito)

### **Discrimination against women**

Physics invented and built by men, it's not by invitation.

Curie etc. welcomed after showing what they can do, got Nobels...

### La vignetta ironica (si fa per dire)





https://press.cern/press-releases/2018/09/updated-statement-cern-stands-div







## **Updated statement: CERN stands for diversity**

30 Sep 2018

### Updated on 1 October 2018

From 26 to 28 September, CERN hosted the first workshop on High Energy Theory and Gender focusing on recent developments in theoretical high-energy physics and cosmology, and discussed issues of gender and equal opportunities in the field.

It is unfortunate that one of the 38 sessions, by a scientist from one of the collaborating universities, risks overshadowing the important message and achievements of the event.

[Update] On Monday 1 October, CERN suspended the scientist from any activity at CERN with immediate effect, pending investigation into last week's event. https://t.co/HhvNSxPVPg https://t.co /05QGg4L9VZ

– CERNpress (@CERNpress) 1 ottobre 2018

R.it	Fi	irenz	e								
								Cerca nel s	sito	Q	метео 🆄
Home	Cronaca	Sport	Tempo Libero	Foto	Ristoranti	Annı	unci Locali 🗸	Cambia	Edizione	~	Video
Corruzion	ıe »		Corruzione a Roma, Scarpellini: ' i politici a cu dato gli	'Ecco 🌃	"Devo fare lista dei bi dei cattivi" parlava il professor	uoni e ": così	P	Onu, scandalo per le spese pazze dello zar lell'ambiente Solheim	and the second s		Corruzione: 6 arresti e 12 indagati a > Pontinia
								f	<b>Y</b>	8⁺	in 🛛

## Dall'ex collaboratore di Ricucci agli avvocati delle grandi aziende: chi sono i sette docenti arrestati per i concorsi truccati

Il più noto alle cronache è Guglielmo Fransoni, avvocato d'affari e collaboratore di Stefano Ricucci. Nell'elenco anche docenti di Bologna, Cassino, Tor Vergata e Napoli



LAVORO

ASTE

MOTORI

Firenze Vendita Cogefim 14011 - PODERE RISTRUTTURATO - prov FI IN PROVINCIA di FIRENZE - PODERE RISTRUTTURATO in pietra a vista - mantenute. . .

#### CERCA UNA CASA

Provincia

CASE

🖲 Vendita 🔵 Affitto 🔵 Asta Giudiziaria

# Concorso università, arriva la rinuncia ufficiale di Conte

Il premier risulta escluso dalla procedura di selezione per la cattedra di Diritto privato alla Sapienza. La comunciazione è datata 10 settembre, giorno in cui avrebbe dovuto sostenere l'esame di inglese, poi rinviato



Giuseppe Conte non prenderà parte al concorso per la cattedra di Diritto privato all'università La Sapienza di Roma. Dopo il rinvio dell'esame di lingua inglese e

## Il rettore della Normale di Pisa Vincenzo Barone: "Impossibile promuovere le donne"

La denuncia in un'intervista "Se una collega fa carriera si scatena una guerra di veleni"



17 ottobre 2018

Alla vigilia dell'anno accademico arriva la denuncia del rettore della prestigiosa università **Vincenzo Barone** in un'intervista a 'Qn' che racconta come sia difficile promuovere le donne nel mondo universitario. "Ogni volta che si tratta di valutare o proporre il nome di una donna per un posto da docente, si scatena il finimondo". "Preparazione, merito e competenze", spiega Barone,

### 23<sup>rd</sup> Oct 2018 The Guardian

### Jumpin' jets, a woman! Call to update children's books with female academics

Dr Frankenstinker, Professor Branestawm ... How can little girls become academics when all the role models are men?





#### NEWSWEEK.COM

Hungary's leader Orban bans gender studies in universities because it's "not a science"

# Back to scientific analysis of scientific career

"The trench warfare of gender discrimination..." ... and further steps about diversity



www.alamy.com - DW7DW6

## Some first evidence

Table 1 Proportion of women at the full professor level, evolution 2012–2016. Source: MIUR Ministry and ASN repository

Discip	linary areas	2012		2016		Marginal increase		
		Tot. full professors	% Women	Tot. full professors	% Women	of women in full professor rank		
A1	Mathematics and informatics	833	18.0	799	19.1	6.3		
A2	Physics	471	9.8	475	11.2	14.2		
A3	Chemistry	563	19.2	534	22.8	19.1		
A4	Earth sciences	202	16.8	192	17.7	5.2		
A5	Biology	1037	29.7	931	32.2	8.5		
A6	Medicine	1831	12.8	1811	14.6	14.0		
A7	Agricultural and veterinary sciences	691	16.4	675	17.5	6.9		
A8	Civil engineering and architecture	800	15.1	724	18.2	20.5		
A9	Industrial engineering and information systems	1358	6.6	1406	8.7	33.5		
A10	Classical studies, philology, arts and literature	1204	41.3	1041	42.1	1.9		
A11	History, philosophy and psychology	1148	30.6	1063	34.8	13.8		
A12	Law	1388	20.6	1429	23.0	11.4		
A13	Economics and statistics	1351	19.8	1383	22.1	11.5		
A14	Political and social sciences	365	24.1	336	26.2	8.6		
Total		13,242	20.3	12,799	22.1	<b>8.6</b> 22		

Disciplinary areas		ASN					Promotions					
			М			F			М		F	
		a	b	с	a	b	с	d	e	d	e	
A1	Mathematics and informatics	725	309	42.6	261	111	42.5	63	20.4	18	16.2	
A2	Physics	1063	635	59.7	255	154	60.4	68	10.7	11	7.1	
A3	Chemistry	430	253	58.8	249	163	65.5	49	19.4	19	11.7	
A4	Earth sciences	327	141	43.1	98	30	30.6	24	17.0	2	6.7	
A5	Biology	821	449	54.7	591	270	45.7	72	16.0	33	12.2	
A6	Medicine	2427	1185	48.8	735	318	43.3	219	18.5	48	15.1	
A7	Agricultural and veterinary sciences	513	324	63.2	237	138	58.2	58	17.9	22	15.9	
A8	Civil engineering and architecture	801	323	40.3	310	116	37.4	75	23.2	22	19.0	
A9	Industrial engineering and information systems	1338	690	51.6	282	138	48.9	153	22.2	27	19.6	
A10	Classical studies, philology, arts and literature	961	484	50.4	1010	525	52.0	78	16.1	63	12.0	
A11	History, philosophy and psychology	920	355	38.6	571	261	45.7	66	18.6	48	18.4	
A12	Law	688	299	43.5	326	165	50.6	86	28.8	39	23.6	
A13	Economics and statistics	911	532	58.4	457	247	54.0	114	21.4	47	19.0	
A14	Political and social sciences	331	138	41.7	164	73	44.5	36	26.1	16	21.9	
Total		12,256	6117	49.9	5546	2709	48.9	1161	19.0	415	15.3	

 Table 2
 ASN and promotion by gender and disciplinary area, absolute numbers and percentages (italic).

 Source:
 MIUR Ministry and ASN repository

- a Number of applicants
- b Number of winners
- c Percentage of success (b/a [%])
- d Number of promoted
- e Percentage of promoted (d/b [%])

## Premises

- Promotions to full professor (from associate rank or below)
- Mobility by institution is negligible
- Promotions are no more a national struggle within disciplinary communities; institutions rule, also on performativity indicators (Capano & Pritoni 2018)
- Multilevel analysis at institutional level is able to capture the invisibility of new institutional procedures and criteria in selecting promotions out of those who are fitfor-the-role (ASN)
- Institutional constraints based on performance indicators determine the total amount of possible promotions/recruitment – main confounding variable (Marini & Meschitti 2018)
- Arguably the Italian system is undermining some stratification, we used VQR to check by "national official reputation" of Departments

# Variables

- Observations: all Italian academics who passed ASN from inception (2012) until 2015
- Promotion (binary)
- Merit indicators (from national ASN source)
  - Number of articles
  - Citations
     Articles or Chapters
  - H index
     Articles in "first ranked" journals
- Gender
- Age
- PO (amount of money to be spent by institution out of a performative formula)

Books

- VQR (first and second waves)
- Rank of academics

Variable	Obs.	Mean	SD.	Min.	Max.
Prom_or1316	9714	.2536545	.4351246	0	1
Ind 1	7678	.9058766	1.670424	- 1	53.76577
Ind2	7935	1.819094	5.917959	- 1	178.8
Ind3	7584	.8518571	2.171892	- 1	43.44
Age	8778	48.45033	6.979624	28	70
Sex	9714	1.3042	.4600915	1	2
VQR_R (2010)	7656	1.084919	.3499847	44	2.83
VQR_R (2014)	6415	1.083772	.2621625	0	2.97
PO	9714	.1300439	.2742291	0	7.986667
Position					
0 Not employees <sup>a</sup>	1590				
1 fixed term r10	18				
2 fixed term r05	24				
3 researcher not conf	88				
4 researcher	1112				
5 associate not conf	856				
6 associate conf	4771				
7 associate	172				
Total ("0" not included)	7041				26

Table 3 Summary of variables to predict promotion to full professor. Source: MIUR Ministry, ASN and ANVUR repositories

Mixed-effects GLM Family:	ordinal		Numl	per of obs	s =	5,903
Link: Group variable:	logit ateneo		Numl	ber of gro	oups =	82
			Obs	per group	p:	
					Min =	1
					Avg =	72.0
					Max =	390
Integration method:	mvaghermite		Inte	egration p	pts. =	7
			Wale	d chi2(13)		308.63
Log likelihood = -2	746.2767		Pro	<pre>&gt; chi2</pre>		0.0000
prom_or1316	Coef.	SE.	z	P>  z	[ 95	* CI]
ind1 I	.0922759	. 0226209	4.08	0.000	. 0479398	.136612
ind2 T	0030649	0070215	-0.44	0.662	- 0168267	0106969
ind3 I	0030649 .0509832 .0728028	0176204	2.89	0.004	0164479	0855185
PO	.0728028	1823269	0.40	0.690	2845514	. 430157
sex	3489822	.0801067	-4.36	0.000	5059884	191976
age		.0061254	-7.36	0.000	0570692	0330581
position						
fixed term r10		3271.707	-0.01	0.995	-6431.14	6393.714
fixed term r05		7038.527	-0.00	0.998	-6431.14 -13814.52	13776
researcher not conf		. 5355862	-4.85	0.000	-3.645407	-1.545948
researcher	-2.490001				-2.820221	
associate not conf	5661263	.1157997	-4.89	0.000	7930897	339163
associate	745418	.259752	-2.87	0.004	7930897 -1.254523	2363134
vqr_r	0251122	.1205649	-0.21	0.835	2614152	.2111907
/cut1	-1.478513	. 3686905	-4.01	0.000	-2.201133	7558925
teneo						
var(_cons)	.8635369	. 21 925 91			. 5249934	1.420391
teneo>bib Ateneo						
	. 08 902 4	.0565129			.0256543	. 30 8 9 2 5 9
LR test versus ologit m	odel: chi2(2)	= 313.36		Prob >	chi2 = 0.00	00

# Possible interpretations

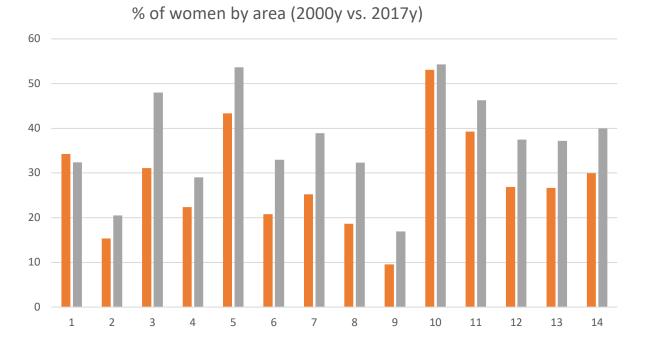
- At parity of publications and citations, women are less likely to be promoted in comparison to men
- This is striking because discrimination against women at ASN level was very small, whereas when things go not transparent and not directly accountable, gender discrimination is remarkable
- Space for promotions are so scarce that:
  - it is a struggle between men, and only males not-bestowed promotions are noted females' ones are given for granted
  - diversity is not taken into account, meaning that statistically dominant gender is more likely to continue to have advantages.
  - The latter point in turns compels to analyse if this dynamic happens in disciplines where women are more (which in turn should take into account if humanities are penalised in relation to other "more useful" disciplines)

# Further steps in analyses: is there homophily?

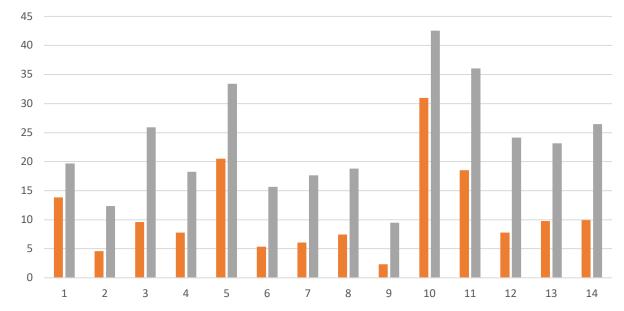
Area	%W in 2000	%W in 2017	%W FP in 2000	%W FP in 2017
1	34.27	32.36	13.82	19.66
2	15.38	20.53	4.61	12.37
3	31.09	47.97	9.59	25.89
4	22.35	29.00	7.79	18.23
5	43.33	53.61	20.53	33.41
6	20.82	32.98	5.35	15.65
7	25.23	38.91	6.09	17.66
8	18.63	32.34	7.47	18.78
9	9.55	16.89	2.35	9.48
10	53.10	54.28	30.96	42.54
11	39.25	46.25	18.52	36.06
12	26.88	37.48	7.79	24.15
13	26.63	37.21	9.74	23.14
14	29.98	39.95	9.92	26.44

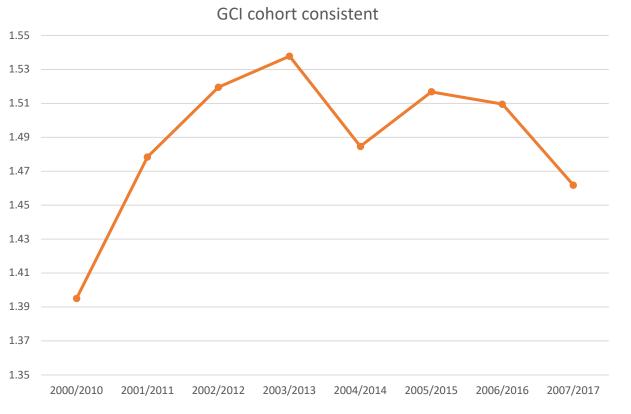
Is it possible that women are more likely to be discriminated when they belong to a disciplinary community which is poorly populated by women at highest rank?

Did anything changed after implementation of Gelmini Law since promotions are no more disciplinary battle, but an institutional one instead?

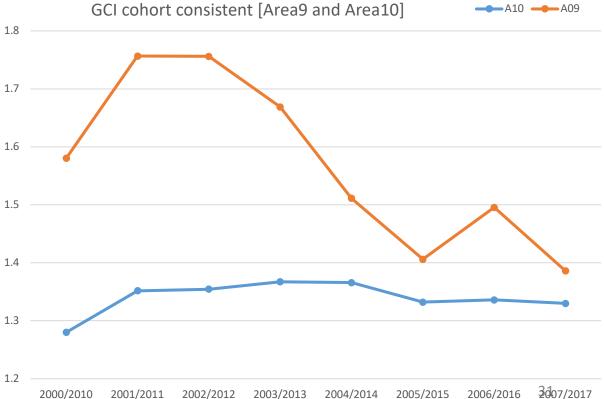


#### % of women in FP rank by area (2000y vs. 2017y)





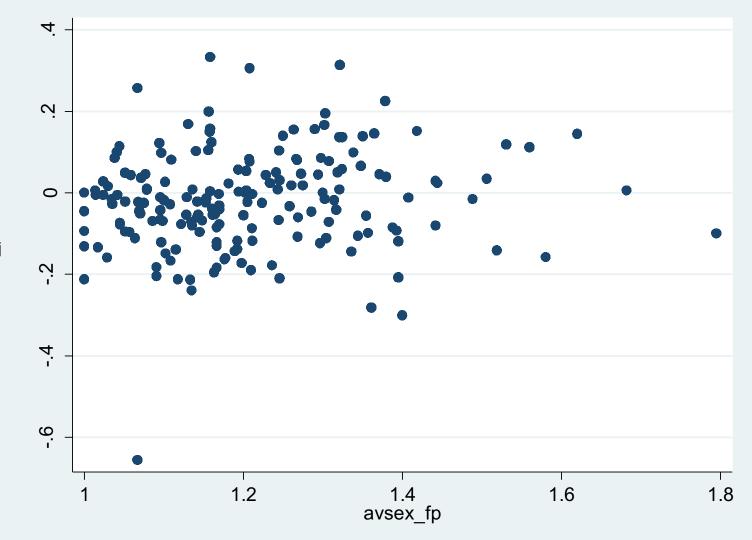
A *Glass Ceiling Index* based only on one-step blow rank-and-file and based on a lag of 10 years to analyse the destination of cohorts



Apparently there is betterment across time. Also the percentage of women within FP ranks by discipline do not play a relevant role

# Analysis

- Variables:
  - Average of Sex at Full Professor rank by institution
  - Layer of multilevel analysis by instritution
  - Degree of masculinity by discipline \* institution for each "top" and "mid" ranks.
  - Only for next slide: difference between percentage of women among the group who got promoted and same for the group who did not get promoted (yet) though having ASN
- Observations:
  - Also promotions to Associate Professor
- Assumption:
  - Communities of full professors who are more misbalanced by gender may favour that gender
  - If yes, is it the same for both ranks?



### R= 0.1368

*p= 0.0641* 

N= 184

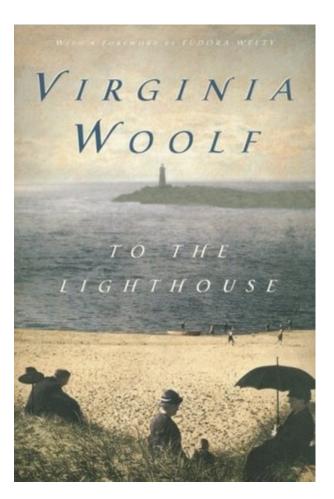
The more a disciplinary community has women at full professor rank, the more the difference of women who won and who lost is at advantage of the former

	Mixed-effects Group variable				Number Number	of obs = of groups =	5,155 77
					Obs per	group:	
						min =	1
Promotions to						avg =	66.9
						max =	403
Full Professor	Integration me	thod: mvaghe:	rmite		Integra	ation pts. =	7
					Wald ch	mi2(9) =	70.20
	Log likelihood	= -2601.991	1		Prob >	chi2 =	0.0000
	prom_or1316	Coef.	Std. Err.	 Z	P> z	[95% Conf.	Interval]
	sex2	. 4724326	.0919463	5.14	0.000	.2922211	. 652644
	ind1 I	.1123034	.0238458	4.71	0.000	.0655664	.1590404
		0163655	.0080154	-2.04	0.041	0320754	0006556
	ind3_I	.0457034	.0158501	2.88	0.004	.0146377	.0767692
	age	0097817	.0058889	-1.66	0.097	0213237	.0017603
	PO	1861685	.2455465	-0.76	0.448	6674309	.2950939
	rung1	.0263227	.0125134	2.10	0.035	.0017968	.0508486
	masc_top	.1970004	.1344264	1.47	0.143	0664705	.4604713
	masc_mid	2908916	.1441751	-2.02	0.044	5734696	0083137
	_cons	-1.397573	.3189933	-4.38	0.000	-2.022788	7723571
	ateneo						
	$var(_cons) $	.7513933	.1915524			.4559013	1.238408
	LR test vs. lo	gistic model	 : chibar2(01	.) = 257.	 52 I	?rob >= chibar	2 = 0.0000

	Mixed-effects 1	logistic regr	ression		Number	of obs =	7,968
	Group variable:	at at	ceneo		Number	of groups =	84
					Obs per	group:	
						min =	1
Promotions to						avg =	94.9
						max =	530
Associate	Integration method: mvaghermite Integration pts. =						7
Professor					Wald ch	= i2(8) =	80.02
FIDIESSUI	Log likelihood	Log likelihood = -5193.5812					0.0000
	prom_ass1316	Coef.	Std. Err.	Z	P> z	[95% Conf.	Interval]
	sex2	.0616174	.0491864	1.25	0.210	0347863	.1580211
	ind1_II	.0081565	.0146168	0.56	0.577	0204918	.0368049
	ind2_II	0038464	.0049804	-0.77	0.440	0136078	.005915
	ind3_II	.0510487	.0118232	4.32	0.000	.0278757	.0742217
	age	0277551	.0047786	-5.81	0.000	037121	0183892
	PO	0944718	.0973471	-0.97	0.332	2852685	.0963249
	rung1	.0662552	.0086384	7.67	0.000	.0493242	.0831862
	masc_top	0967789	.0816977	-1.18	0.236	2569035	.0633458
	_cons	1.164009	.2140195	5.44	0.000	.7445389	1.58348
	ateneo						
	var( cons)	.2827657	.0638846			.1816005	.4402878

# Thank you! Questions welcome...

[...] there was Mr. Tansley whispering in her ear, "Women can't paint, women can't write ..."



### References

- Abramo, G., D'Angelo, C. A., & Rosati, F. (2015). Selection committees for academic recruitment: does gender matter? *Research Evaluation*, 24(4), 392-404.
- Acker, J. (1990). Hierarchies, jobs, bodies: a theory of gendered organizations. *Gender & Society*, 4(2), 139-158.
- Aiston, S. J., & Jung, J. (2015). Women academics and research productivity: an international comparison. Gender and Education, 27(3), 205-220. doi:10.1080/09540253.2015.1024617
- Bourdieu, P. (1987) Homo academicus. Cambridge: Polity Press
- Bagues, M., Sylos-Labini, M., & Zinovyeva, N. (2017). Does the Gender Composition of Scientific Committees Matter? American Economic Review.
- Barrett, L., & Barrett, P. (2011). Women and academic workloads: career slow lane or Cul-de-Sac? Higher Education, 61(2), 141-155.
- Coate, K., & Howson, C. K. (2014). Indicators of esteem: gender and prestige in academic work. British Journal of Sociology of Education, 1-19.
- Danell, R., & Hjerm, M. (2013). Career prospects for female university researchers have not improved. Scientometrics, 94(3), 999-1006. doi:10.1007/s11192-012-0840-4
- De Paola, M., & Scoppa, V. (2015). Gender discrimination and evaluators' gender: evidence from Italian academia. Economica, 82(325), 162-188.
- Easterly, D. M., & Ricard, C. S. (2011). Conscious Efforts to End Unconscious Bias: Why Women Leave Academic Research. Journal of Research Administration, 42(1), 61-73.
- EC. (2016). She Figures 2015. Luxembourg: Publications Office of the European Union.
- Guarino, C. M., & Borden, V. M. (2017). Faculty service loads and gender: Are women taking care of the academic family? Research in higher education, 58(6), 672-694.
- Heijstra, T., Bjarnason, T., & Rafnsdóttir, G. L. (2015). Predictors of gender inequalities in the rank of full professor. Scandinavian Journal of Educational Research, 59(2), 214-230.
- Marini, G. (2018) Field of Higher Education Research, Southern Europe (Italy, Portugal, Spain, Greece). Entry in Encyclopaedia of International Higher Education Systems and Institutions (accepted)
- Marini, G. (2017). New promotion patterns in Italian universities: Less seniority and more productivity? Data from ASN. *Higher Education*, 73(2): 189–205.
- Marini, G. (2014) Italy's New Requirements for Academic Careers: The New Habilitation and its Worthiness. Working Papers del Ceris, 1-30. <u>https://econpapers.repec.org/paper/csccerisp/201403.htm</u>
- Marini, G., & Meschitti, V. (2018). The trench warfare of gender discrimination: evidence from academic promotions to full professor in Italy. Scientometrics, 115(2), 989-1006.
- Marzolla, M. (2016). Assessing evaluation procedures for individual researchers: The case of the Italian National Scientific Qualification. Journal of Infometrics, 10(2), 408–438.
- Musselin, C. (2005). Le marché des universitaires: France, Allemagne, Etats-Unis. Paris: Sciences Po's.
- Morley, L. (2013). The rules of the game: women and the leaderist turn in higher education. Gender & Education, 25(1), 116-131. doi:10.1080/09540253.2012.740888
- Morley, L. (2014). Lost leaders: Women in the global academy. *Higher Education Research & Development, 33*(1), 114-128.
- Moss-Racusin, C. A., Dovidio, J. F., Brescoll, V. L., Graham, M. J., & Handelsman, J. (2012). Science faculty's subtle gender biases favor male students. *Proceedings of the National Academy of Sciences, 109*(41), 16474-16479. doi:10.1073/pnas.1211286109
- Perna, L. W. (2001). Sex and race differences in faculty tenure and promotion. *Research in higher education, 42*(5), 541-567.
- Perna, L. W. (2005). Sex differences in faculty tenure and promotion: The contribution of family ties. *Research in higher education, 46*(3), 277-307.
- Sennett, R. (1998) The Corrosion of Character, The Personal Consequences Of Work In the New Capitalism. New York: Norton.
- Valian, V. (1999). Why so slow? The advancement of women. Cambridge: MIT Press.
- Weisshaar, K. (2017). Publish and Perish? An Assessment of Gender Gaps in Promotion to Tenure in Academia. Social Forces, 1-31.